

# Crisis & Tabletop Readiness

A management-level exercise that tests how decisions actually get made under serious disruption — and turns crisis plans into usable leadership capability.

*“The plan you wrote is not the plan you’ll execute. A serious tabletop surfaces the unspoken assumptions, the real escalation paths, and the gaps that only appear under pressure — then helps fix them.”*

01

## When this matters

Many organizations have crisis plans on paper that have never been pressure-tested. This package is most valuable when leadership needs to know what crisis structures will actually do, not what they should do.

### TYPICAL SITUATIONS

- Before launching a critical service, project, facility or market entry
- Following an incident — your own, a peer's, or a sector-wide event
- After audit findings, regulatory pressure or supplier escalation
- When new leadership or board members need exposure to crisis decision-making
- As recurring discipline in organizations with high operational risk exposure

02

## What gets tested

The focus is on management response, not technical execution. The exercise tests how decisions are made, communicated and recovered from — not whether the SOC follows its runbook.

### TESTED CAPABILITIES

- Leadership response, escalation, and decision-making under uncertainty
- Internal and external communication, including media and regulator handling
- Operational continuity, recovery prioritization and critical-process protection
- Cross-function coordination across legal, communications, security, operations
- Boundary clarity between management response and technical incident response

**Scenarios are tailored, not generic:** operational cyber incidents · supplier or contractor failure · site or facility disruption · aviation or logistics disruption · regional events affecting people, operations or supply chains.

03

## Format & approach

Each engagement is sized to scope, stakeholder availability and desired depth. A standard package follows four phases over typically four to six weeks.

### Preparation

Stakeholder interviews, review of existing crisis structures, scenario design tailored to your organization, sector and risk profile.

### Tabletop exercise

Half-day or full-day, management-level, fully facilitated. Realistic injects, time pressure, no scripted answers.

### Debrief

Structured executive after-action review. What worked, what surfaced, what needs attention before the next exercise.

### Roadmap

Prioritized improvement plan with clear ownership, timelines and integration into existing governance cycles.

### ABOUT

Senior advisor for resilience, business continuity, crisis readiness and security governance. Advisory practice developed since 2019, built on close to three decades implementing complex data and enterprise systems — connecting management decisions to the operational realities they depend on.

### LET'S CONNECT

*If your leadership team would benefit from a serious test of your crisis structures — let's discuss the right scenario and format.*

## Stephan Beck

Senior Advisor & Implementation Partner

UAE · Europe · United States

stephan.beck@qantarasync.ae · linkedin.com/in/stephan-beck-advisor